FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	PRINCIPLES OF MANAGEMENT
TITLE	
SUBJECT	CBM1314
CODE	
UNIT – I	AN INTRODUCTION TO MANAGEMENT AND MANAGERIAL
	FUNCTIONS – I (PLANNING AND DECISION MAKING)
	• Concept of Management, Definitions of Management, Nature of
	Management
	Approaches to Study of Management (Evolution of Management thought)
	with focus on Contribution of Taylor and Fayol [In Brief]
	Managerial Roles and Managerial Skills
	Planning: Concept Meaning of plan and planning, Features of planning,
	Nature of planning, Process of planning, Types of plan and planning
	Decision-Making: Concept and Definitions, Types of Decisions, Process,
	Techniques (Decision Tree & Queuing or waiting line theory)
	Management By Objectives [MBO]: Concept and Definitions, Features,
	Process
UNIT-II	MANAGERIAL FUNCTIONS (ORGANIZING AND DIRECTING)
	Organizing: Concept of Organization and Organizing, Types of
	Organization Structure (Line, Line & Staff and Functional)
	Authority: Concept and Definitions, Features, Blocks to Effective
	Delegation of Authority, Delegation and Decentralization of Authority [In
	Brief]
	Motivation: Concept and Definitions, Nature of Motivation, Theories of
	Motivation (Maslow and Herzberg)
	Leadership: Concept and Definitions, Features of Leadership, Leadership
	theories (Charismatic, Trait, Behavioural and Situational)
	Communication: Concept and Definitions, Communication Process
	(Transactional Process Model) in detail

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	MACRO ECONOMICS THEORY
TITLE	
SUBJECT	BEC1318
CODE	
UNIT – I	INTRODUCTION TO MACROECONOMICS AND NATIONAL
	INCOME ACCOUNTING:
	Macroeconomics: Meaning, Subject Matter, Post Keynesian Development;
	Monetarism, Supply-side Economics, Rational Expectation Theory,
	Importance of Macroeconomics. Circular Flow of Income: Two Sectors, Three
	Sectors and Four Sectors models. National Income and National Product;
	Different concepts of National Income, Measurement of National Income.
UNIT-II	THEORIES OF EMPLOYMENT AND OUTPUT:
	Classical Theory of Employment: Assumptions, Say's Law of Market, Wage
	Price flexibility; Classical approach on Savings and Investment, Aggregate
	Demand, Aggregate supply, Money and Prices. Keynesian Criticisms of
	Classical Theory. Keynesian Theory of Employment: Principal of Effective
	Demand, Determination of Employment, Money Wage Rigidity and its
	Causes; Emergence of Involuntary Unemployment.

	FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	COST ACCOUNTING	
TITLE		
SUBJECT	ACF1302	
CODE		
UNIT – I	• Introduction: Cost Concepts, Installation of cost accounting system, Cost	
	Classification (CAS-01), Cost Organization and Its Relationship with other	
	Departments.	
	• Material Cost: Procurement Procedure, Stores Procedure and	
	Documentation in respect of Receipts and Issues of Stock, Perpetual	
	Inventory and Physical Stock Taking, ABC Analysis, VED Analysis,	
	Levels of Inventories and Economic Order Quantity (EOQ) Analysis. (CAS	
	-06)	
UNIT-II	• Labour Costs — Remuneration Methods, Monetary and Non-Monetary	
	Incentive Schemes, Analysis of Non-Productive Time, Overtime - Cost &	
	its Treatment, Labour Turnover and Remedial Measures. (CAS -07)	
	• Overheads - Nature, Collection, Classification, Apportionment and	
	Absorption, (CAS - 03) Production Overheads — Collection,	
	Apportionment, Absorption, Use of Predetermined Recovery Rates,	
	Treatment of Under and Over Absorption, Fixed, Variable and Semi	
	Variable Overhead, Report for Control of Overhead cost. Administration,	
	Selling and Distribution Overheads — Analysis, Accounting and Control,	
	Treatment of Miscellaneous items in Cost Accounting.	

FS BCOM III [FIFTH SEMESTER TYBCOM]	
SUBJECT	ELEMENTS OF DIRECT TAXES
TITLE	
SUBJECT	ACF1301
CODE	
UNIT – I	Introduction: Historical background- Definitions- Meaning of various
	important terms Residential Status and Incidence of Tax: Determination of
	Residential Status -Incidence to Tax on the basis of Residential Status of an
	Assessee and Basis of charge Exempted Incomes
UNIT – II	Taxation of Income under the head 'Salaries': Determination / Taxation of
	income under the head 'Salaries'-Income includible in 'Salaries'- Taxable and
	Exempted allowances, valuation of selected perquisites and Amount
	deductible from 'Salaries'-Professional Tax, standard deduction.

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	HUMAN RESOURCE MANAGEMENT
TITLE	
SUBJECT	CBM1315
CODE	
UNIT – I	Evolution & Growth of HRM; Meaning & Definition; Nature & Scope;
	Objectives & Importance; Functions of HRM & Roles Of HR Manager;
	Human Resource Planning-Features, Objectives & Importance; Recent Trends
	in HRM
UNIT-II	Recruitment-Introduction-Definition, Sources of Recruitment; Selection-
	Introduction & Significance of Selection Process, Interviews & Selection
	Tests; Induction & Placement

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	HIGHER FINANCIAL ACCOUNTING – CORE ELECTIVE [CE]
TITLE	
SUBJECT	ACF1313
CODE	
UNIT – I	Introduction to Company Accounts: Books of Accounts, Statutory Records,
	Shares and Share Capital: – Prospectus & Red herring prospectus, ASBA.
	Issue of shares, Underwriting of shares, Issue of Bonus Shares Forfeiture and
	Reissue of Forfeited Shares and Buy back of Shares.
UNIT-II	Redemption of Preference Shares: Legal provisions - Accounting Treatment in
	the Books of Company.
	Acquisition of Business: Profit/Loss Prior to Incorporation

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	INDIAN BANKING SYSTEM - CORE ELECTIVE [CE]
TITLE	
SUBJECT	BNK1301
CODE	
UNIT – I	RESERVE BANK OF INDIA
	Reserve Bank of India (RBI) - Its constitution- General working- Conventional
	and Promotional functions, Objectives and Instruments of Monetary Policy,
	Types of Money & Measures of money supply.
	NABARD: Rationale for its Establishment, Objectives, Major functions and its
	Role in Economic Development
UNIT-II	BUSINESS OF BANKING
	Regulation of Banking Business in India- Banking Regulation Act, 1949-
	Permitted and Prohibited activities of Banks in India.

	FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	FUNDAMENTALS OF FINANCIAL ECONOMICS - CORE	
TITLE	ELECTIVE [CE]	
SUBJECT	BEC1302	
CODE		
UNIT – I	INTRODUCTION	
	a. Definition and subject matter	
	b. Financial decisions of households and firms	
	c. Brief introduction on Financial systems and markets	
	d. The role of finance specialist in the corporate world	
UNIT-II	FOUNDATIONS OF FINANCIAL PLANNING	
	a. Analysis of Financial statements and Financial ratios	
	b. The Financial Planning Process	
	c. Growth and Need for External Financing	
	d. Working Capital Management	

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	ESSENTIALS OF OPEN ECONOMY AND INTERNATIONAL
TITLE	BUSINESS – CORE ELECTIVE [CE]
SUBJECT	BEC1303
CODE	
UNIT – I	INTRODUCTION TO OPEN ECONOMY
	Introduction to Open Economy—Circular Flow in the Open Economy—
	Output and Employment Determination in Open Economy Model Foreign
	Trade Multiplier Foreign Income Adjustment Process—Balance of
	Payments Concepts, Meaning, Purpose
UNIT-II	INTERNATIONAL BUSINESS CONCEPTS
	Evolution and Nature of International Business—Pull and Push Factors for
	International Business—Stages of Internationalization—Approaches to
	International Business Advantages and Problems of International Business.

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	MARKETING OF SERVICES – CORE ELECTIVE [CE]
TITLE	
SUBJECT	CBM1303
CODE	
UNIT – I	An Introduction to Services:
	Meaning-Definition-Characteristics-Classification-Scope-After-Sales Service
	- Consumer Behaviour for Services-Relationship Marketing in Marketing of
	Services-Marketing Management-Operations & Services in Different
	Industries & Contexts- Effects on Brand Image-Impact on Buyer Behaviour
	and Customer Care
UNIT-II	Marketing Mix Strategies:
	The 7-Ps Model-Product- Service Attributes-Life Cycle- Positioning of
	Service-Price: Pricing Concepts & Issues For Services-Pricing Policy &
	Framework For Pricing Decisions- Promotion: Internal & External
	Communication-Promotional Message & Communications Mix- Advertising
	Medias & Monitoring & Evaluation -Place: Direct & Channel Decisions -
	Distribution- Accessibility- Availability & Channel Selections- People: Role
	of Employees-Staff Selection, Training & Motivation-Process: Use of
	Technology & Way of Delivery of Service-Physical Evidence: Corporate
	Image-Identity & Environment of Delivery of Services

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	HUMAN RESOURCE DEVELOPMENT, WELFARE & SOCIAL
TITLE	SECURITY - CORE ELECTIVE [CE]
SUBJECT	CBM1304
CODE	
UNIT – I	CONCEPTUAL FRAMEWORK OF HRD & TRAINING SYSTEM
	Meaning, Process, & Scope of HRD -Organizational Strategy & HRD
	Intervention- Identifying Training Needs- Developing Training Modules-
	Training at different level& Evaluating Training- Development Initiative-
	Developing Leadership; Motivation & Collaboration
UNIT-II	PERFORMANCE APPRAISAL & CAREER DEVELOPMENT
	Multi-Source Assessment or 360 - Degree Feedback System - Career
	Development - Succession Planning - Mapping Competencies for
	Development

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	RURAL ECONOMIC ENVIROMENT – CORE ELECTIVE [CE]
TITLE	
SUBJECT	CPR1301
CODE	
UNIT – I	RURAL ENVIRONMENT: 12 Hours Environment-Definition, Meaning of
	Rural Environment - Overview of Economic, Political, Social & Cultural
	Environment and its Impact on Rural Development, Size and Structure of
	Indian Rural Economy- Agriculture Sector – Production Trends in Agriculture,
	Causes of Low Productivity
UNIT-II	Meaning and Definition - Its Role in Indian Economy, Different Forms of
	Rural Industries Cottage and Village Industries, their Problem and Prospects,
	Government Policy for Rural Industries; Urban-Rural Linkage and
	Interdependence. Rural Industries under Five Year Plan

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	ACCOUNTING AND FINANCE FOR SERVICES –
TITLE	INTERDISCIPLINARY ELECTIVE [IE]
SUBJECT	ACF1314
CODE	
UNIT – I	Introduction:
	-Concept of Service -Importance of Service sector in Indian Economy-Service
	vs. Manufacturing-Various types of Services-Accounting issues related to
	Services.
	Accounting for Tourism and Hospitality Services:
	-Peculiar terms and transactions -Visitors'/Guest Ledger-Occupancy Rate-
	Accounting System-Preparation of Financial Statements and their analysis-
	Relevant Cost concepts and cost management-Financial Management
UNIT-II	Accounting for Health Care Services:
	-Peculiar terms and Transactions-Accounting System -Preparation of Financial
	Statements and their Analysis-Relevant cost concepts and Finance related
	issues
	Accounting for Real Estate Developers:
	-Peculiar terms and transactions-Accounting System -Preparation of Financial
	Statements and their analysis-Relevant cost concepts and Finance related
	issues

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	BUSINESS ETHICS – INTERDISCIPLINARY ELECTIVE [IE]
TITLE	
SUBJECT	CBM1316
CODE	
UNIT – I	INTRODUCTION TO BUSINESS ETHICS
	Meaning of Business Ethics
	Relationship between Morality and Ethics
	Importance of Business Ethics
	Sustainability a Key Goal for Business Ethics- Principles of Business Ethics
UNIT-II	FRAMING BUSINESS ETHICS AND ETHICAL THEORIES
	Corporate Responsibility,
	Stakeholder Theory of Firm,
	Corporate Accountability
	Normative Ethical Theories, Western Modernist Ethical Theories, Alternative
	Perspectives on Ethical Theories

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	BANK CREDIT – INTERDISCIPLINARY ELECTIVE [IE]
TITLE	
SUBJECT	BNK1302
CODE	
UNIT – I	Various Types of Borrowers and Credit Facilities Provided by the Banks
	Principles of Sound Lending
	Different Method of Charging Securities adopted by banker
	Establishing Bank Lending Policies under Changing Environment – Monetary
	Policy of Reserve Bank of India
UNIT-II	Term Loan Project Appraisal – Viability Aspect, Appraisal and Monitoring
	through Ratios
	Consortium Financing
	Non-Performing Assets
	Industrial Sickness, Revival of Sick Units – Recovery Mechanisms

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	BUSINESS ENVIRONMENT – INTERDISCIPLINARY ELECTIVE
TITLE	[IE]
SUBJECT	BEC 1315
CODE	
UNIT – I	AN OVERVIEW OF BUSINESS ENVRIONMENT
	Concept and Meaning of Business Environment- Economic and Non-
	Economic Environment- Economic Environment and Business Environment-
	Business and Society, Social Responsibility of Business- Components and
	Features of Indian Business Environment
UNIT-II	REGULATORY FRAMEWORK OF BUSINESS
	Nature and system of Indian economy- The need for economic regulations-
	Government and Business-IDRA-1951, MRTP-1969, FEMA-1999-
	Competition act -2002

FS BCOM II [THIRD SEMESTER SYBCOM]		
SUBJECT	COOPERATIVE MOVEMENT IN INDIA – INTERDISCIPLINARY	
TITLE	ELECTIVE [IE]	
SUBJECT	CPR 1302	
CODE		
UNIT – I	Genesis, the concept of Cooperation, Definition of the Cooperation, Objectives	
	of the Cooperation, Characteristics of the Cooperative Enterprise Cooperatives	
	and other forms of enterprises.	
UNIT-II	Agricultural credit Cooperative structure- PACS, DCCB's and ARDB's	

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	FROM LANGUAGE TO LITERATURE AND COMMUNICATION
TITLE	SAMPLING – INTERDISCIPLINARY ELECTIVE [IE]
SUBJECT	ENG 1316
CODE	
UNIT – I	Definition of Emotional Intelligence
	Characteristics of Emotional Intelligence
	Owning Your Emotions
	Building Self-Management Skills
	Emotional Intelligence at Work
	Being Aware of the Emotions of Others
	& Managing Interpersonal Relationship
	Improving Emotional Intelligence
	• Questions on the Text: Death of A Salesman by Arthur Miller
UNIT-II	Definitions: Culture, Multiculturalism, Intercultural Communication
	Stereotype, Ethnocentrism, Parochialism
	Intercultural Differences and the
	Communication Patterns
	Problems and Consequences related to Inter-Cultural Communication
	Avoiding and Mitigating Problems of Intercultural
	Communication
	Questions on Text: Monkey Shadows: Sujata Bhatt (Select Poems)

FS BCOM II [THIRD SEMESTER SYBCOM]	
SUBJECT	REGRESSION ANALYSIS AND SAMPLING – INTERDISCIPLINARY
TITLE	ELECTIVE [IE]
SUBJECT	STA1303
CODE	
UNIT – I	Matrix Algebra
	• Definition and notation for Matrices.
	• Types of Matrices.
	• Matrix Operations (Algebra of Matrices).
	• Transpose of Matrix, Symmetric and Skew Symmetric Matrices.
	• Computation of Determinant, Minor and cofactor of Determinant,
	Adjoint of Matrices, Inverse of matrix.
	• Application of Matrices-solving linear equations.
UNIT-II	Multiple Linear Regression.
	Multiple Correlation.
	• Idea of ANOVA.